

Study Committee C1

Power System Development and Economics

Green Book

Power System Assets: Investment, Management, Methods and Practices

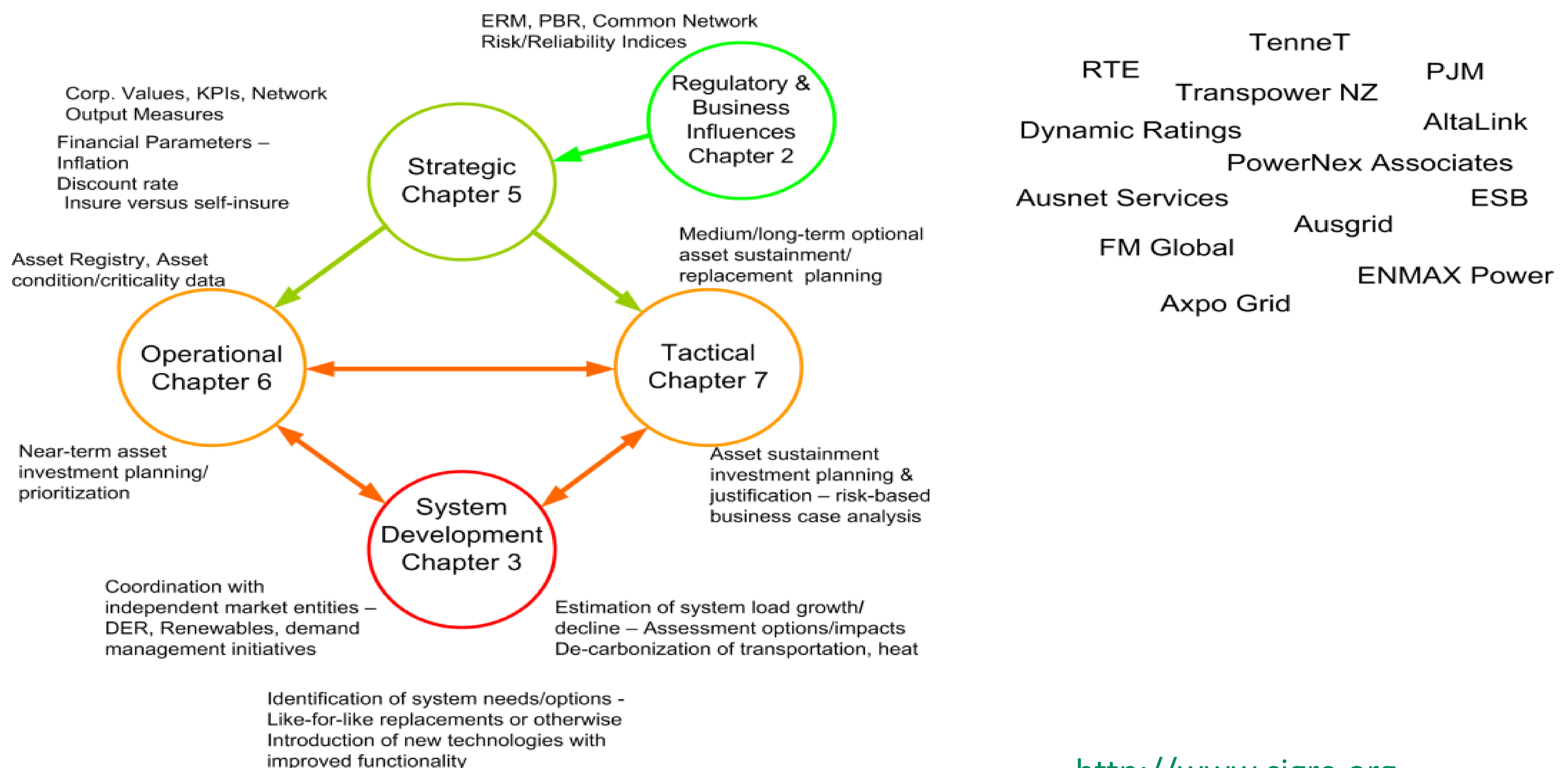
Outline

Part 1: The AM foundation

- Understanding asset ageing
- Asset management functions and interactions
- Regulatory/governmental influence
- Interactions between System development planning and asset sustainment planning
- Risk-based business case development

Part 2: AM Practices: 12 detailed Case Studies

- Targeted Equipment Servicing (as an Alternative to Replacement) of Disconnectors
- Overhead Transmission Line Asset Sustainment Investment
- Transformer Sustainment Investment Options
- Substation Reinforcement
- Transformer Repair/Replace Options
- Asset Fleet Management: “Bow Wave” Analysis
- Insurance As an Optional Asset Management Investment
- Risk-Based Overhead Line Corridor Clearance Management
- A New Reliability-Based Planning Measure for Grid Investment Prioritization
- Asset Failure Susceptibility Ranking
- Probabilistic Risk Assessment for Spare Transformer Planning



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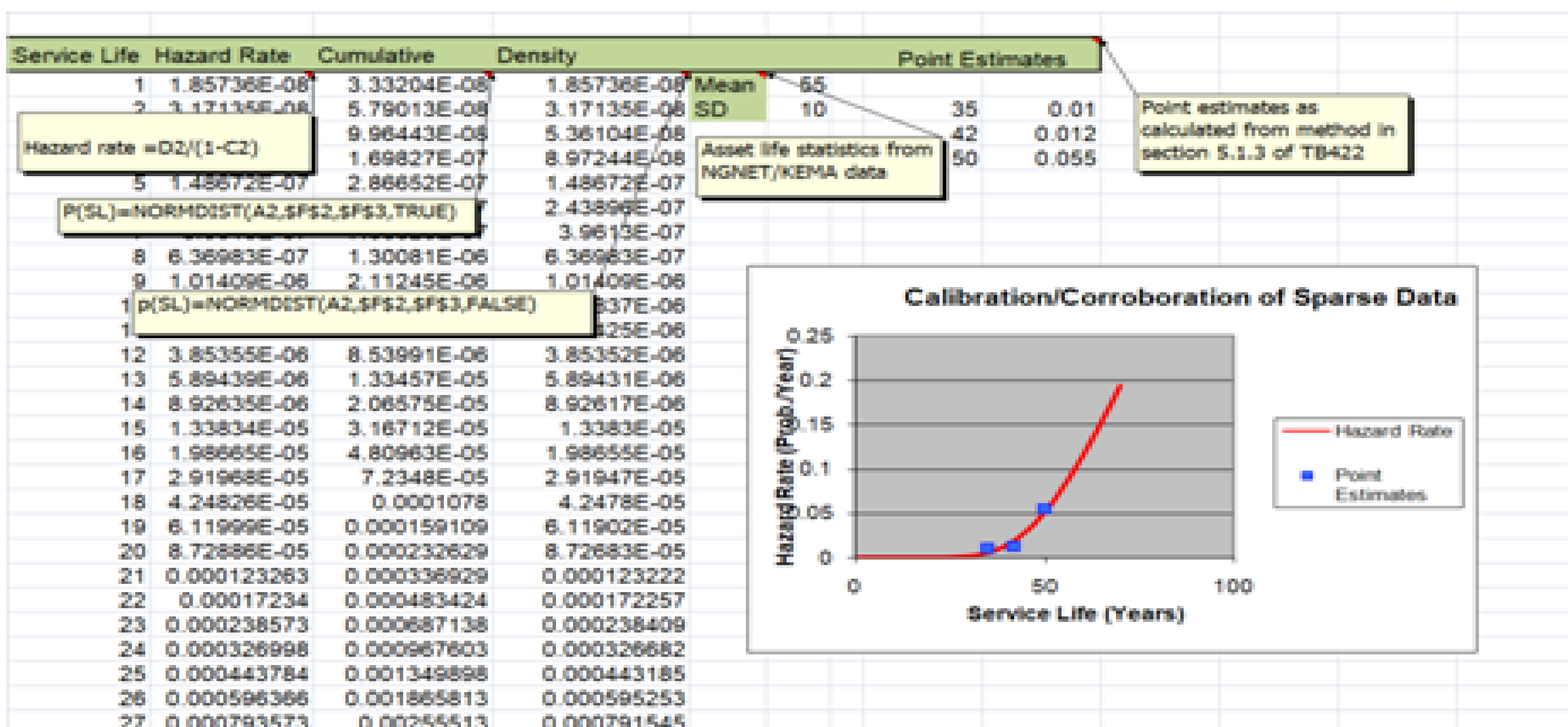
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The book is focused on:

Practical methods to achieve results in the form of smarter asset investment decisions

The synergism or blending of system and equipment know-how, with probability/risk based methods and financial analysis.

Providing sufficient technical and analytical detail at a level comfortable for working level engineers and analysts, with minimal need to search for back-up reference or text book material.

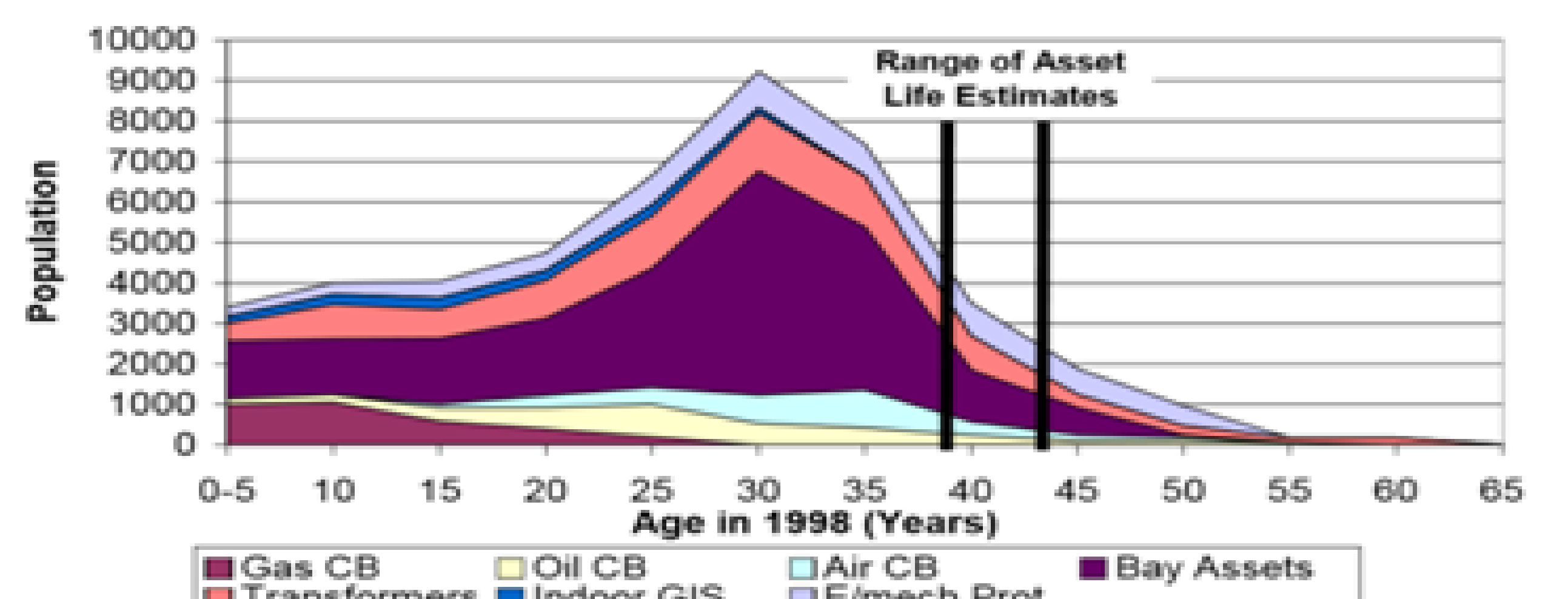


A typical illustration from the Green Book of an annotated spreadsheet showing the underlying calculation formulae for fitting sparse failure data to an industry based hazard rate function

Asset management – A work in Progress

The book attempts to fill a gap in documenting risk-based business case analysis methods

The “Bow Wave” problem, anticipated more than 2 decades ago, is treated in an extensive case study in Part 2



A method to assess and value risk is described in chapter 8 on business case analysis in Part 1. The actuarial method allows monetized risk to be compared with optional Capex/Opex investment costs over a planning period to develop a rigorous risk basis for asset management investments.

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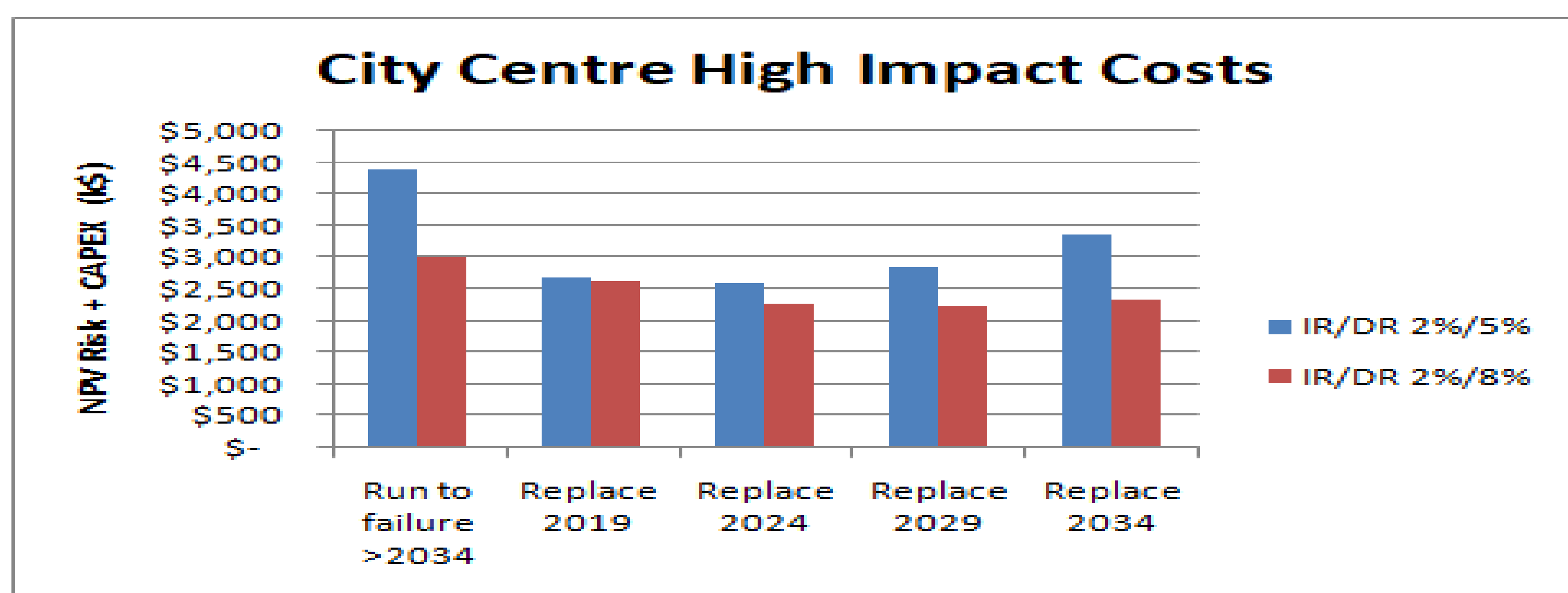
Asset management – A work in Progress

“When considering a non-recurring single risk over a defined time period, the risk event has two expected outcomes, either the risk will occur resulting in the full consequence cost or the risk event will not occur resulting in a zero-consequence cost.

For this reason the use of summated risk costs for financial provision over a defined time period works best when there is a large collection of risks. This is because if only a small number of risks are being considered, a financial provision based on summated risk cost will either be larger or smaller than is actually required.” [ofgem NGNET Risk Annex discussion]

An actuarial method to assess and value risk is described in chapter 8 on business case analysis in Part 1. The method allows monetized risk to be compared with optional Capex/Opex investment costs over a planning period to develop a rigorous risk basis for asset management investments.

| | A | B | C | D | E | F | G | H | I | J | K | L | M | N | O | P |
|----|--|-----------|------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| 1 | GSU Transformer | | | | | | | | | | | | | | | |
| 2 | Service life in 2019 | 15 | | | | | | | | | | | | | | |
| 3 | Service life at end of planning period | 30 | | | | | | | | | | | | | | |
| 4 | Prob. of failure after planning period | 0.8763 | = 1-SUM(B17:P17) | | | | | | | | | | | | | |
| 5 | Impact Costs (k\$) | \$ 17,250 | | | | | | | | | | | | | | |
| 6 | | | | | | | | | | | | | | | | |
| 7 | | | | | | | | | | | | | | | | |
| 8 | Equipment Replacement Cost Year Zero (k\$) | \$ 7,000 | | | | | | | | | | | | | | |
| 9 | | | | | | | | | | | | | | | | |
| 10 | | | | | | | | | | | | | | | | |
| 11 | | | | | | | | | | | | | | | | |
| 12 | Inflation Rate | 0.03 | | | | | | | | | | | | | | |
| 13 | Discount Rate | 0.05 | | | | | | | | | | | | | | |
| 14 | | | | | | | | | | | | | | | | |
| 15 | Start year 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 |
| 16 | Inflated Impact Costs | 24978 | 25727 | 26476 | 27224 | 28112 | 28956 | 29824 | 30719 | 31641 | 32590 | 33568 | 34575 | 35612 | 36680 | 37781 |
| 17 | Probability of Impacts | 0.0006 | 0.0008 | 0.0010 | 0.0012 | 0.0014 | 0.0016 | 0.0018 | 0.0020 | 0.0022 | 0.0024 | 0.0026 | 0.0028 | 0.0030 | 0.0032 | 0.0034 |
| 18 | Risk Averse Probability of Impacts | 0.0007 | 0.0010 | 0.0013 | 0.0016 | 0.0020 | 0.0024 | 0.0028 | 0.0033 | 0.0038 | 0.0043 | 0.0048 | 0.0053 | 0.0058 | 0.0063 | 0.0068 |
| 19 | Expected Impact Costs | 17 | 26 | 35 | 44 | 53 | 62 | 71 | 80 | 89 | 98 | 107 | 116 | 125 | 134 | 143 |
| 20 | Expected Discounted Impact Costs | 17 | 23 | 29 | 35 | 41 | 47 | 53 | 59 | 65 | 71 | 77 | 83 | 89 | 95 | 101 |
| 21 | Per Unit Discounted Premium | 1 | 1.9524 | 2.8048 | 3.5672 | 4.2396 | 4.8220 | 5.3144 | 5.7168 | 6.1292 | 6.5516 | 6.9840 | 7.4264 | 7.8788 | 8.3412 | 8.8136 |
| 22 | Expected Per Unit Discounted Premium | 0.0006 | 0.0016 | 0.0026 | 0.0036 | 0.0046 | 0.0056 | 0.0066 | 0.0076 | 0.0086 | 0.0096 | 0.0106 | 0.0116 | 0.0126 | 0.0136 | 0.0146 |
| 23 | Risk Premium | \$ 256 | \$ 256 | \$ 256 | \$ 256 | \$ 256 | \$ 256 | \$ 256 | \$ 256 | \$ 256 | \$ 256 | \$ 256 | \$ 256 | \$ 256 | \$ 256 | \$ 256 |
| 24 | Present Value of Risk premium | \$ 244 | \$ 233 | \$ 222 | \$ 211 | \$ 201 | \$ 191 | \$ 182 | \$ 174 | \$ 165 | \$ 157 | \$ 150 | \$ 143 | \$ 136 | \$ 130 | \$ 123 |
| 25 | NPV of the Cost of Risk (k\$) | \$ 2,662 | | | | | | | | | | | | | | |
| 26 | | | | | | | | | | | | | | | | |



The outlook & need for AM Methods:

- The energy transition – increased pressure on grid
- System resiliency – increased extreme weather events
- Regulatory activism and scrutiny increasing
- Complex markets & players looking for positive risk/reward opportunities
- Efficient, effective asset management methods increasingly important
- Need to make smart investment decisions quickly